2. ArchiMate Viewpoints

Views are *an ideal mechanism to purposefully convey information about architecture areas*. In general, a *view* is defined as a part of an architecture description that addresses a set of related concerns and is addressed to a set of stakeholders. A view is specified by means of a *viewpoint*, which prescribes the concepts, models, analysis techniques, and visualizations that are provided by the view. Simply put, a view is what you see and a viewpoint is where you are looking from.

Viewpoints are a means to focus on particular aspects of the architecture. These aspects are determined by the concerns of a stakeholder with whom communication takes place. What should and should not be visible from a specific viewpoint is therefore entirely dependent on the argumentation with respect to a stakeholder's concerns.

Viewpoints are designed for the purpose of communicating certain aspects of an architecture. The communication enabled by a viewpoint can be strictly informative, but in general is bidirectional. The architect informs stakeholders, and stakeholders give their feedback (critique or consent) on the presented aspects. What is and what is not shown in a view depends on the scope of the viewpoint and on what is relevant to the concerns of the stakeholder. Ideally, these are the same; i.e., the viewpoint is designed with specific concerns of a stakeholder in mind. Relevance to a stakeholder's concern, therefore, is *the* selection criterion that is used to determine which objects and relationships are to appear in a view.

The following are examples of stakeholders and concerns as a basis for the specification of viewpoints:

- *End user*. For example, what are the consequences for his work and workplace?
- *Architect*. What is the consequence for the maintainability of a system, with respect to corrective, preventive, and adaptive maintenance?
- **Upper-level management**: How can we ensure our policies are followed in the development and operation of processes and systems? What is the impact of decisions (on personnel, finance, ICT, etc.)?
- **Operational manager**: Responsible for exploitation or maintenance: For example, what new technologies are there to prepare for? Is there a need to adapt maintenance processes? What is the impact of changes to existing applications? How secure are my systems?
- **Project manager**: Responsible for the development of new applications: What are the relevant domains and their relationships? What is the dependence of business processes on the applications to be built? What is their expected performance?
- **Developer**: What are the modifications with respect to the current situation that need to be done?